

### **Vision on research**

Anno 2019 research at the University of Twente stands for a systemic, open and integrative approach, exemplified in our motto: High Tech, Human Touch. We are known for our cross- and multidisciplinary and design-oriented way of working. Creating value for and have impact on partners and stakeholder in the region, the Netherlands, and ultimately society at large. It is important for the UT to formulate a vision for research. The dot on the horizon. Where do we want to go with our research? What is the UT's research profile in 2030? Therefore the document 'People-Centered Technology. Vision on Research 2020-2030' has been written.

The document is somewhat disappointing to a majority of the University Council, on important points. In other words, the theme Research is not elaborated in such a way that it is possible to speak of research strategy, i.e. a strategy that makes clear in which specific direction(s) our research should develop. The University Council advises to use this vision document as the starting point of the announced research strategy document and use this as chapter 1 of this document. To elaborate in the research strategy at least on a number of points and to install a committee on behalf of the University Council to act as a quick feedback group in the development of the research strategy to ensure that a strategy document is available for discussion in the plenary meeting in March 2020. The Executive Board adopts this opinion and installs a committee. The strategy document will be available for discussion in the plenary meeting in March 2020.