

Executive Board documents for University Council agenda

Discussion-meeting, date : 25 September 2019
Committee meeting : SI
Agenda item : Update Shaping2030
Confidential : no
Attachments : no

Service department concerned: S&P

Secretary: S. Wichman

Portfolio holder: V. van der Chijs

initials:

initials:

initials:

1. Agenda item status:

University Council role:

- X For your information
- Recommendation
- For approval
- Other:

2. Introduction

Shaping2030, the process to come to a new Mission, Vision and Strategy for the UT, has been discussed multiple times within the University Council (UR). Most recently, the draft version of the Mission/Vision was discussed during the meeting of the UR of 19 June 2019, whereupon the UR was asked for its comments and recommendations. Also, the UR was informed about the further process concerning the strategy phase of Shaping 2030 which started in June and will be concluded in December 2019. The Executive Board (CvB) promised to report on the state of affairs in the UR meeting on 25 September.

This agenda form is intended to inform the UR about the current status of the process. The CvB will present a revised version of the Mission and Vision and when feasible a first outline of (parts of) the new Strategy during a confidential part of the UR meeting (25/9). This session is mainly intended to update, present new material and solicit initial remarks, as to maximize involvement and alignment of the UR. Further discussions and decision making are scheduled for subsequent UR meetings.

3. Mission/Vision

The CvB is pleased with the valuable recommendations and considerations provided by the UR on the draft Mission/Vision, both orally during the meeting and submitted in writing. In the meeting of September 25th, a revised version of the Mission/Vision will be presented by the CvB. The final version of the Mission/Vision, will on the agenda of the UR in December along with the Strategy.

4. Strategy phase, part 1, the tracks

The strategy phase is divided into two parts. Currently, four different Strategy Working Groups (SWGs) are working on four component strategies (tracks). The kick-off took place on 4 June. The SWGs presented their initial findings on 3 July to the "Strategisch Beraad" (Strategy Council, i.e. CvB, deans, scientific directors and director SBD) during an offsite retreat, also attended by the portfolio holders for operational management and the directors of the service departments. Following the presentations, four individual groups engaged in an in-depth discussion on the contents, results and intended course. For more information including the presentation see: <https://www.utwente.nl/en/organization/shaping2030/news/!/2019/7/236334/strategy-meeting-on-3-july-2019>

The above findings were further discussed on 8 July at a meeting of the "Strategisch CvB" (Strategic Executive Board). The SWGs will deliver the first draft of their report on 30 August. The report will be discussed with the CvB, and the final version will be submitted on 20 September.

5. Strategy phase part 2, integrated strategy

The yield of the SWGs' activities will provide input for the integrated strategy for the next three years along with current projects, other mission/vision developments and all the various input received. The formulation of this strategy is expected to be ready by the end of September. To make this possible, a group of UT Staff has been convened to prepare an initial version of the integrated strategy for submission on 27 September. Following preparatory activities, the group will intensify its work from 23 - 25 September, when the members will gather to work on the integrated strategy full-time.

The integrated strategy group consists of:

- Herman Offerhaus (TNW)
- Severine le Gac (EWI)
- Pascal Wilhelm (UCT)
- Mark van Vuuren, chair (BMS)
- Sander Lotze (S&P)
- Vacancy

6. Internal discussions

After discussion in the CvB this first version will be presented to various bodies in October, including the SB, UC-OZ, UC-OW, UC-I, and UCB. The input obtained will be discussed and processed, after which the provisional final draft will be submitted to the University Council and the Supervisory Board.

The Reflection Panel will be regularly asked to respond to developments during the entire strategy phase.

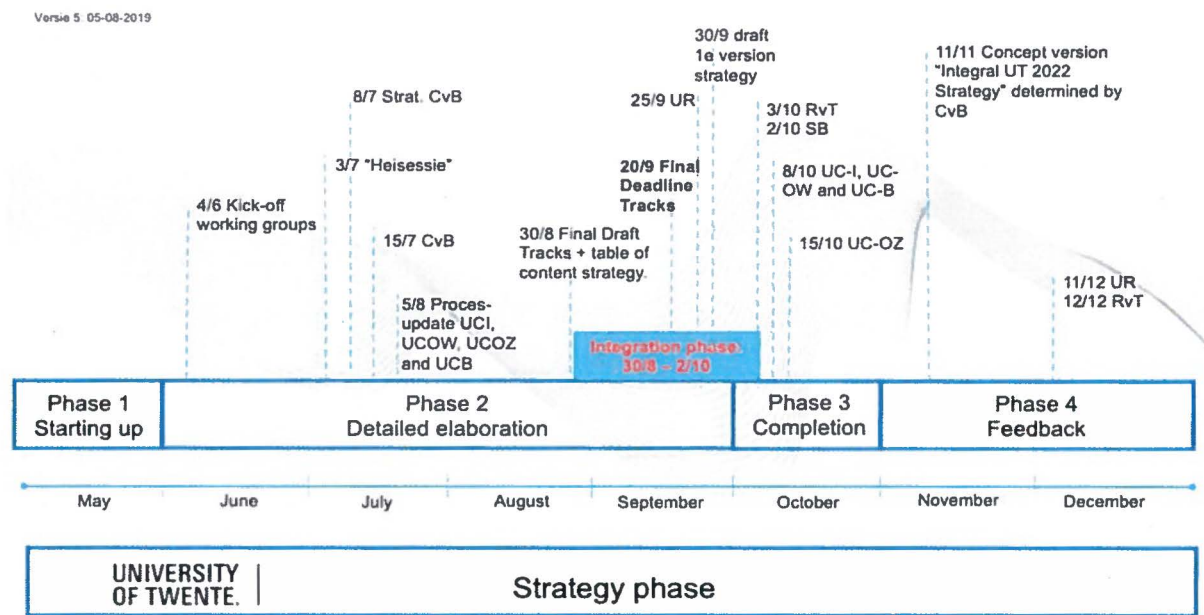


Figure 1: Shaping2030 Strategy Phase UT-internal

7. External stakeholders

The results of these efforts will also be presented to several external stakeholders/trusted partners, partly to solicit their advice and partly to see whether there are any areas of overlap. In any case, the main objective of these meetings will be to strengthen mutual trust.

University Council Registrar: (to be filled in by the UC Registrar)

Has this been discussed in the University Council previously?

- No
- Yes, on

Conclusion at the time:

Explanatory notes: (In the event that the president/registrar believes that one of the above-mentioned notes requires further explanation)

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