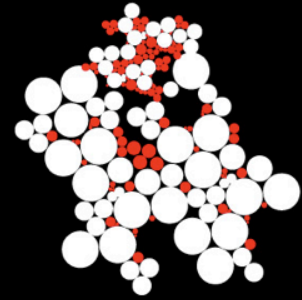


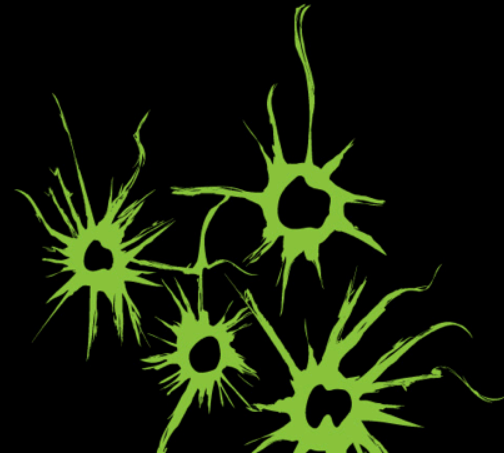
UNIVERSITY OF TWENTE.



**THE  
RESEARCH  
PROFESSIONAL**

SJOERD VAN TONGEREN

OCTOBER 2012



# Talent and professional



UEFA Champions League	4x
UEFA Supercup	2x
WC Clubs	2x
National Champion	5x
National Cup	2x
National Super Cup	5x
Silver Bal, Torretta award, and lots more	



National Champion (NL)	2x
National Cup (NL)	1x
National Super Cup	1x

# Scientist is a profession

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- Science as a profession (weber 1919)
- Manhattan project (1943)
- Mode 2 (Gibbons, .. ,2001)
  
- Research is institutionalized
- Scientists are employees
- Managers aren't ideologists

# Academic versus Professional Skills

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- More artificial than clear divide
- Academic: scientific knowledge, research methodology, etc – directed toward classic idea of good researcher
- Professional: teaching, presentation, .... – directed towards professional career.

# Professional skills

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- Personal effectiveness
- Communication skills
- Networking
- Know what is needed
- Get ready for the next step
- Build a personal strategy
- But, Don't do it alone