

UNIVERSITY OF TWENTE.

June 2022

Overview Portfolio Allocation Executive Board (EB)

The EB functions as a collegial board. The EB considers working as a team of great added value, bringing together various perspectives in order to ensure effective leadership and prudent decision-making processes. Consequently, the following overview reveals a broad portfolio allocation, in concordance with the fairly common roles of president, rector magnificus and vice-president of a university in the Netherlands.

A: lead responsible, X: co-responsible

| Subject | President | Rector Magnificus | Vice President | UT wide support |
|---|-----------|-------------------|----------------|--------------------|
| 1. Strategy , including: developments, internationalisation, (international, national, regional) partnerships, networks, UNL, 4TU, ECIU, leadership development, organisational culture, recognition & rewards | A | X | X | SP, SBD, GA, HR |
| 2. General administrative affairs , including: internal audit, legal affairs, integral safety, DE&I, MOU's, (partnership) agreements, ombuds officer | A | X | X | GA, SP, SBD |
| 3. Valorisation , including: Strategic Business Development, DesignLab, Novel-T, University of Twente Holding (HTT) | A | X | X | GA, SBD |
| 4. Communication , including: branding, marketing, student recruitment, public relations, annual report, alumni, fundraising | A | X | X | M&C, SP |
| 5. Research , including: research policy, -impact, - programmes, - centres, - platforms, -institutes, -infrastructure, - quality assurance, open science, citizen science, scientific integrity, | X | A | X | SP, SBD, LISA |
| 6. Education , including: innovation of education, ECIU-university, collaboration VU-UT, lifelong learning, quality assurance, NPO, Quality agreements | X | A | X | SP, CES |
| 7. Students , including: policy related to students, student wellbeing, Student Union | X | A | X | CES, SP, |
| 8. Business Operations , including: Planning & Control Cycle, HR & personnel & organisational policy, financial policy, ICT/digital transformation, facilities, sustainability, accountability comprising University of Twente Holding (UTH) | X | X | A | CFM, FIN, HR, LISA |
| 9. Campus , including: Long Term Strategic Housing (LTSH), area development, Kennispark-development, student housing | X | X | A | CFM, CES, GA |