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University of Twente
Enschede - The Netherlands

Master of Science Programme

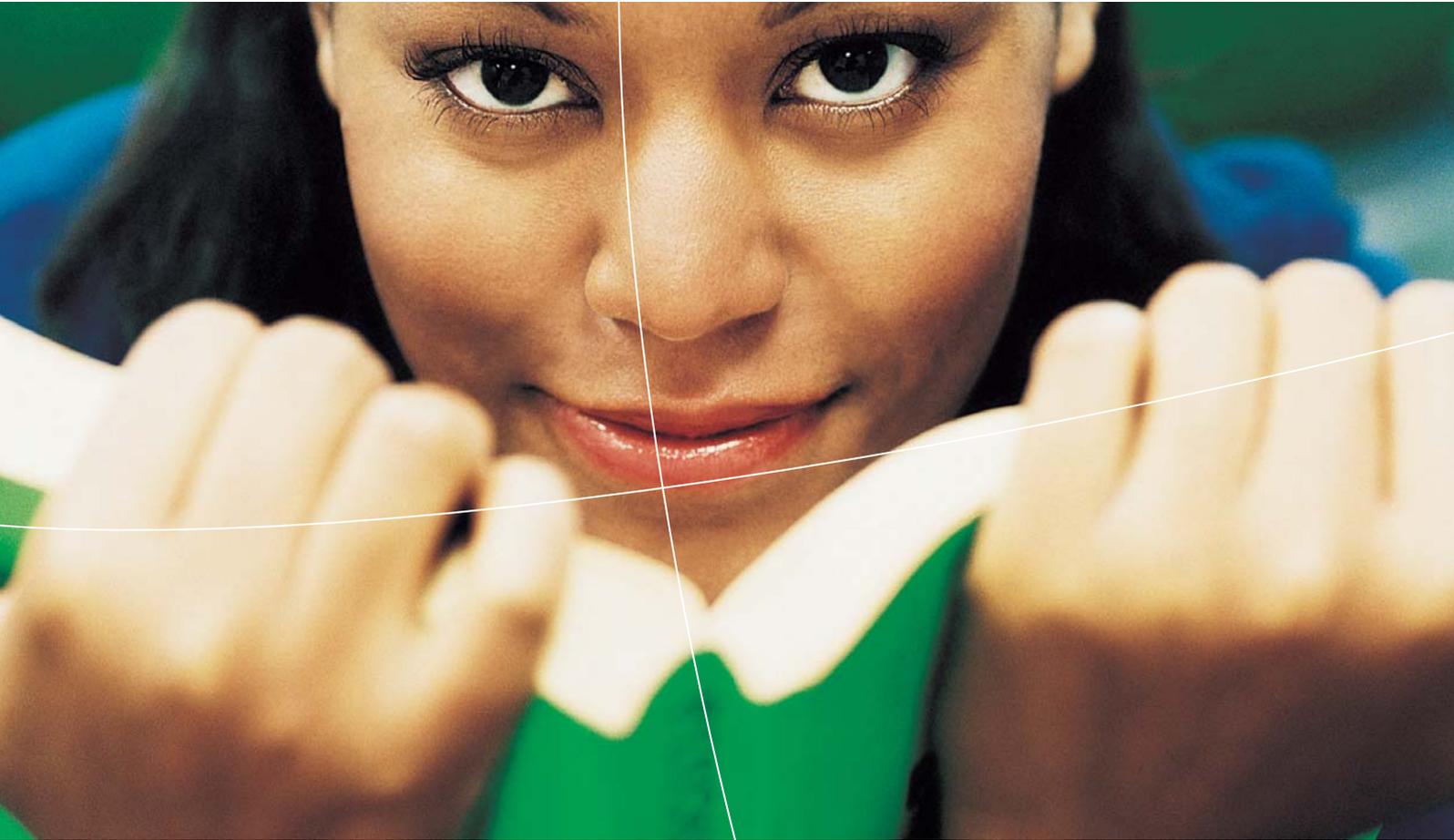
Public Administration



ENSCHEDÉ
THE MASTER DEGREES
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IMPROVE YOUR POSITION



Public Administration Master of Science

Contemporary public administration takes many forms. A range of organizations and institutions deliver public services and respond to social issues. Given their mutual dependencies, they must work together to tackle complex situations and cope with varying levels of uncertainty. Ensuring high quality public administration is therefore a constant challenge.

The Public Administration (PA) Master's degree programme highlights improvement of public administration and informed approaches (i.e. rooted in policy) to social issues. As a public administrator, you will be expected to understand the complex administrative relations in networks of public and private organizations and their impact on the quality of public service provision, policymaking and the tensions often arising between different concerns (e.g. decisiveness versus public participation). To effectively evaluate problems you must have the ability to assess the usefulness and validity of existing knowledge and generate new, relevant knowledge. Moreover, you will be able to use that knowledge as a basis for designing appropriate solutions and their introduction/implementation. If you are fascinated by the complex world of public administration and policy and if you would like to work towards a more effective and democratic system of public administration, the PA Master's degree programme may be just right for you.



Programme structure

A top-quality master's programme, the PA Master's degree programme of the University of Twente generated an overwhelmingly positive response from an international review committee of authoritative public administration specialists. This committee concluded that the PA Master's degree programme is leading at both the national and international level.

The one-year PA Master's degree programme is taught entirely in English (with the exception of the Management, Economics and Law track, which is offered in Dutch only) and consists of 60 European Credits (1 EC = 28 hours) divided over two phases.

■ Phase 1

The first phase is the same for most PA Master's degree students and comprises three core courses. Each course is 5 EC.*

Core courses:

- Comparative Public Governance
- Styles of Policy Research and Advice
- Public Management

■ Phase 2

Once you have successfully completed these courses, you move on to the second phase in the programme, during which you specialize in a track. There are four tracks in the PA Master's degree programme:

- Public Governance (PG)
- Public Safety Governance (PSG)
- Management, Economics and Law (MEL)
- Environment, Spatial Quality and Sustainability (ESQS)

Before continuing, you select one of these tracks. Each track comprises three track-specific courses from which one is providing practical training in preparation for the master's thesis (30 EC).

The final step towards earning your degree, the master's thesis gives you the opportunity to choose a research project in your field of specialization. Graduates are awarded the title of 'Master of Science' (MSc).

* The ESQS and MEL tracks are structured somewhat differently (see below under 'Tracks').



Tracks

Within the Public Administration Master's degree programme you can specialize in one of four tracks.

■ Public Governance (PG)

The PG track is aimed at three main questions:

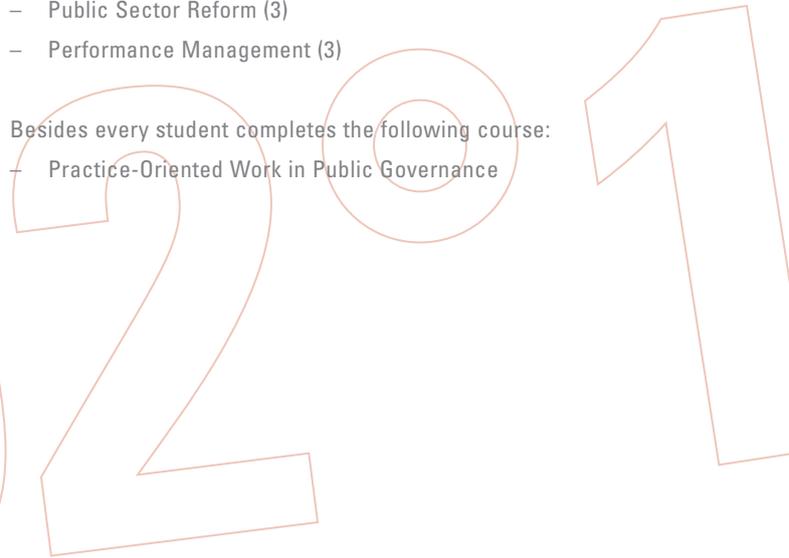
1. How do we secure democratic legitimacy in modern systems of governance?
2. How do we develop public policies that are both publicly accepted and effective in contemporary systems of public governance?
3. How do we structure and reform structures in public governance and what management tools can be used to improve public sector management?

The courses taught in Phase 1 deal with these three questions, and in Phase 2 of the Public Governance track, you will have the opportunity to deepen your knowledge regarding two of these concerns by selecting two additional courses from the list below:

- Public Governance and Legitimacy (1)
- Economic Approaches to Policy Analysis (2)
- Methods of Policy Deliberation (2)
- Public Sector Reform (3)
- Performance Management (3)

Besides every student completes the following course:

- Practice-Oriented Work in Public Governance



■ Public Safety Governance (PSG)

Public safety is considered one of the major problems confronting modern, Western society. The attention and pressure placed on current public administration with regard to public safety issues is quite high. Government institutions focusing on these problems require highly specialized knowledge. Focusing on public safety policy, the PSG track emphasizes the problems that can arise in this field.

This means concentrating on topics offering knowledge and an understanding of the core issues of public safety policy.

As part of the PSG track, you will complete the following courses:

- Public Safety Analysis
- Theory of Public Safety Governance
- Practice-oriented Work in Public Safety



The Master's degree programme Public Administration is both national (by the Nederlands-Vlaamse Accreditatie Organisatie) and international (by the European Association for Public Administration Accreditation) accredited. Therefore the programme indicates to international qualifications.

■ Management, Economics and Law (MEL - in Dutch only)

The boundaries between the public and the private domain are more hybrid than ever before and mono-disciplinary (economics, law and the management sciences) approaches to management issues in both the public and the private sector are increasingly inadequate. The MEL track focuses on the interplay of law, economics and management, on the one hand, and the interaction between the public (i.e. government) and private (i.e. business community) sector on the other. The track starts with three common courses. Each common course brings together insights from two MEL-disciplines and examines their interrelationship. In the specialization courses the knowledge and understanding gained in the common courses are further developed and applied to three characteristic situations where public and private actors/interests meet and interact. As part of the MEL track, you will complete the following courses:

Common courses:

- Law & Economics
- Strategic Management and Competition Law
- Legal Management

Specialisation courses:

- Public-Private Co-operation
- Government and Market
- Social Entrepreneurship



■ Environment, Spatial Quality and Sustainability (ESQS)

The ESQS track focuses on the various aspects of policies promoting a more sustainable society. Due attention is paid both to the relevant theories and their practical implementation. You are trained to take a systematic approach to the consequences (e.g. for the environment and sustainable development) of preparing and taking decisions regarding policy, drafting production plans and using natural resources.

The ESQS track has its own common courses:

Common courses:

- Environmental Law in Europe
- Styles of Policy Analysis
- Regional Economics

Furthermore you complete the following specialization courses:

- Environmental Policy
- Spatial Planning, Environmental Governance and Law
- Practice-oriented Work in Corporate Social Responsibility

Career prospects

The employment prospects of PA graduates are generally good. The international review committee EAPAA referred to above concluded that ‘the final qualifications of the degree programme [...] clearly reflect the requirements made by the academic discipline of public administration’. In addition, the committee was completely convinced that the degree programme merits being called an ‘academic’ programme and that ‘students acquire necessary academic and research skills’. Given the committee’s glowing assessment of the UT programme both in a national and international sense, it would be fair to say that the career prospects of PA master’s degree programme graduates are excellent.

This expectation is supported by past experience.

PA graduates over the years have been able to find a job quickly. Approximately 30% of our graduates find jobs with one of many government institutions, viz. the EU, the Dutch government, and municipal and provincial authorities. Another 30% finds work in the private sector as, for example, consultants at commercial consultancy firms; the remaining graduates go to work for social organizations, subsidized institutions, education, housing corporations, etc. Several graduates and current students also work as researchers and educators at universities.

The police is a major employer for PSG graduates. And the career prospects for ESQS graduates will be good because of the growing demand for environmental and sustainable growth managers.



Admission criteria

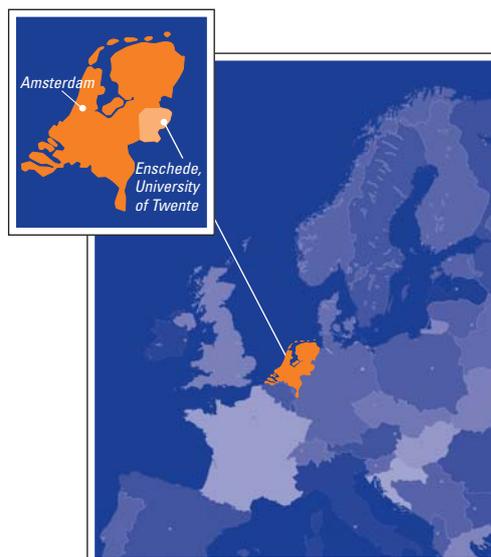
Holders of a Bachelor of Science degree in Public Administration from a Dutch university are eligible for admission. The Public Administration admissions committee decides if applicants with a different Dutch bachelor's degree in a related field of study are eligible for admission and if it is necessary to first complete a pre-master's programme (max. 20 EC) to be eligible for admission. The admissions committee determines the content of the pre-master's programme on the basis of previous education. The pre-master's programme is offered twice a year; once in September (taught in Dutch) and once in February (taught in English).

The following Dutch higher professional education (HBO) programmes are considered related fields of study: Business Administration; Public Administration; Finance and Accounting; Marketing, Sales & Purchasing; Integral Safety & Security; and Management, Economics and Law. Students in such related fields of study are eligible for admission after having successfully absolved a pre-master's programme (max. 30 EC). The PA admissions committee will determine eligibility for admission and pre-master's programme requirements on an individual basis for those who have a higher professional education (HBO) degree in a non-related field of study.

The admissions committee will assess applicants with a Bachelor's degree from a non-Dutch university on an individual basis. The assessment is based on:

- A NUFFIC credential evaluation
- Proof of your skills in mathematics and statistics
- Proof of your skills in scientific research knowledge
- Academic record(s)
- Letter of motivation
- Two letters of recommendation
- Proof of your English proficiency: IELTS-test
- CV/resume
- If applicable; any additional information required by the admissions committee.

If you would like to find out whether you are eligible for admission, and you are curious about the possible composition of your pre-master's programme, complete the application form at our website www.graduate.utwente.nl. This is entirely without



obligation. You will be informed about your admission within 6 to 8 weeks. If you register well in advance (no more than 3 months before the start of the pre-master's programme), then we will see to it that you are informed about your admission on time.

Tuition fee

Full-time students from a country that belongs to the European Economic Area (EEA)* pay an annual tuition fee of € 1,519 (+index). Full-time non-EEA students will be charged € 6,320 (+index).

*The EEA-countries are Austria, Belgium, Cyprus, the Czech Republic, Denmark, Estonia, Finland, France, Germany, Greece, Hungary, Iceland, Ireland, Italy, Latvia, Liechtenstein, Lithuania, Luxembourg, Malta, Netherlands, Norway, Poland, Portugal, Slovakia, Slovenia, Spain, Sweden, Switzerland and the United Kingdom.

Graduate.utwente.nl

While the dynamic nature of the PA Master's degree programme enables it to respond to social trends and the interests of students, it also means that the tracks offered may differ from year to year. Regularly consult our website www.graduate.utwente.nl for the latest developments.

The website presents more information on such aspects as: tracks, courses, admission requirements, pre-master's programme, registration and admission procedures.

If you have specific questions regarding this master's degree programme, please contact the PA programme information desk by e-mail at master@utwente.nl or by phone on +31 (0)53 489 5 489.

The University of Twente is a co-signatory of the Code of Conduct for the Recruitment of Foreign Students. Information about the Code and the accompanying procedure for complaints is available on www.internationalstudy.nl

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