

1. **Minutes EB-meeting d.d. 10-02-2025** (agenda-item 2)
The Executive Board decides to approve the minutes of the EB-meeting d.d. 10-02-2025.
2. **Guideline and Model BSc EER Sept 2025** (agenda-item 3)
The Executive Board decides to establish the Guideline and Model BSc EER per September 2025 with the changes proposed, taking into account the advices given by the UC-E, educational platforms, and the consent and advices of the University Council.
3. **Future Proof Education – Budgeting Education** (agenda-item 4)
The Executive Board decides for the following policies to become effective as per February 2025:
 1. To introduce mandatory budgeting of costs and revenue for all UT BSc and MSc programmes per the academic year of 2025-26. Costs will be broken down in two categories: 1) Primary process (teaching and preparation); 2) Infrastructure required for running the programme (based on scheduled teaching activities). Programme directors will be responsible for drafting these budgets, and will be supported by faculty finance staff in doing so. The budgets drafted for 2025-26 will not be included in UTs formal budgetary process.
 2. To set in fall 2025, jointly with the Faculty Boards, budgetary thresholds (i.e. targets) which these mandatory budgets should meet starting from the academic year 2026-27. These thresholds/targets will be derived transparently from the income each faculty receives based on its student numbers (T-1), and will be set at the overall faculty level (not per programme). When setting the thresholds, EB and FBs will take into account UT's Vision on Learning and Teaching as the starting point for our education: the VL&T must remain feasible. Faculties will remain responsible for assigning appropriate support staff to their programmes, and should stay within budget (as per set thresholds) in doing so.
 3. To review – and where appropriate recalibrate – distribution percentages between central service departments/utilities and faculties as part of the Education Budgetary Allocation model; and the working procedures for allocating the Central Education Facilities (COV) in 2025. How budgets are allocated within faculties is not part of scope.

And for the following actions to be undertaken by the Executive Board, the Faculty Boards and the Building Block Education working group (S&P)

 4. To have the Building Block Education working group (S&P) produce and pilot – with programme directors and controllers – the tools and the working procedures that make such budgeting feasible for the faculties. This action is to be completed before Summer 2025.
 5. To have the Building Block Education working group (S&P) analyse the first round of submitted budgets of each programme and discuss these analyses with all Faculty Education Management Teams, the relevant University advisory committees, and the University Council. This action is to be completed before Summer 2025 and will form the basis for advices on budgetary thresholds to be agreed between EB and FBs for the academic year 2026-27.
 6. To have M&C conduct a Driver Analysis to gain insight into students' perspectives on what aspects of their education at UT they value to a greater and/or lesser extent, so that faculty education management staff can include these perspectives into their data-driven decision making when amending programmes for budgetary reasons. This action is to be completed before Summer 2025.
 7. To have the Vice Deans for Education assess if an adjustment to the role of programme director is needed in order to implement these policies effectively. This action is to be completed

before Summer 2025.

8. To arrive – between EB and each faculty board – at joint mandatory thresholds for education budgeting before the end of 2025. This action is to be revisited as an intended decision by the EB before 2026.

4. Budget mobility scholarships profiling fund (agenda-item 5)

The Executive Board decides to make the following alterations for the mobility scholarships for the academic years 2025-2026 and 2026-2027:

- change the UTS to 1 full and 2 half scholarships per faculty (ET, EEMCS, ST and BMS) per 2025-2026,
- follow the national decrease of 8.7 % in funding for the NL Scholarships per 2027,
- formally withdraw from the NAHSS program within the TMF, given the consent of the UC.

5. Research Allocation Model (agenda-item 6)

The Executive Board decides:

1. The new Research Allocation Model (RAM) will apply to the faculties of BMS, EEMCS, S&T, and ET (hereinafter: faculties).
2. In the currently financially challenging times, the Executive Board has chosen scenario 2 for the final design of the RAM. After the evaluation in three years, the scenario choice can be reconsidered.
3. The RAM will be implemented starting with the budget for the year 2026.
4. Once a year, when the Spring Memorandum is prepared, there will be a technical update of the RAM as part of the P&C cycle. This means updating the underlying data for the parameters based on which research funds are distributed.
5. Once every three years, before the Spring Memorandum is prepared, the Strategic Board will critically review the distribution principles of the RAM. If changing circumstances require it, the distribution principles can be adjusted through a decision of the Executive Board after consultation with the Strategic Board and the UC-R.
6. To accommodate the financial impact of the RAM on the faculties, a growth path of 2 years will be used, meaning that the financial impact of the RAM will be fully effected in 2027.

6. Mandated decisions (agenda-item 7)

- a. In accordance with the proposal of the Dean ET the Executive Board appoints dr.ir. C.W. Visser as an Adjunct Professor, this has effect from February 1, 2025 within the framework of the Tenure Track.
- b. The Executive Board decides to approve the extension of the appointment of Mirjam Galetzka as Programme Director for the bachelor and master Communication Science, from February 1, 2025 till February 1, 2028.

7. Appointment student assessor ET (agenda-item 8)

The Executive Board decides to appoint Mr. Roan Spits as student assessor of the Faculty ET. The term of the appointment is from March 1st, 2025, to March 1st, 2026.

8. Extension PIHC & TURBO seed funds (agenda-item 9)

The Executive Board decides to extend the seed funds of:

- Pioneers in Healthcare (with Saxion, MST, ZGT, DZ) for 2026 – 2028 with a UT budget of 200k/yr.
- and TURBO (with Radboudumc, within HealthTech Nexus) for 2026 - 2028 with a UT budget of 160k/yr.

9. MoU Hasso Plattner Design Stanford University (agenda-item 10)

The Executive Board decides to approve the Memorandum of understanding between University of Twente and Stanford d.school (Hasso Plattner Institute for Design at Stanford University), United States.

10. Approval for optimisation Brand & Visual Identity (agenda-item 11)

The Executive Board decides that MC can use the 1) Sweet Spot, 2) Student Value proposition and implement the 3) optimised visual identity.

13. Monitoring progress of improvement plans regarding audit findings and recommendations (agenda-item 14)

The Executive Board decides to adopt the overview of the follow-up of improvement plans regarding audit findings and recommendations of the statutory audit of the financial statements of the University of Twente.