

Preventing delays via in-advance linac capacity planning.

Arturo E. Pérez Rivera



NKI-AVL

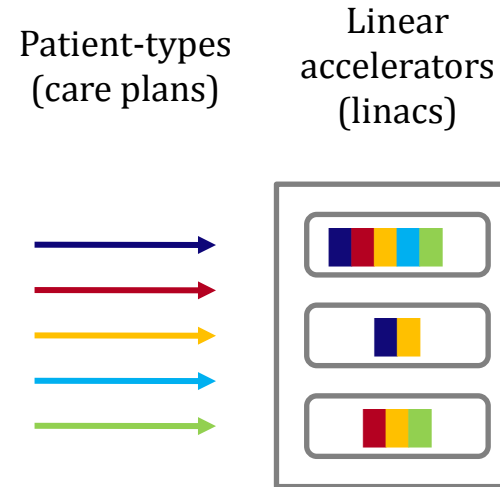


The Netherlands Cancer Institute
Antoni van Leeuwenhoek Hospital

INTRODUCTION

Arturo E. Pérez Rivera

- **Industrial Engineering** at the University of Twente.
- *PhD student at the NKI-AVL, in the Radiotherapy Department.*





AGENDA

Preventing delays via proactive linac-capacity planning.

- When can capacity planning go wrong?
- What can we do about it?
- What benefits can in-advance planning have?
- Conclusions





AGENDA

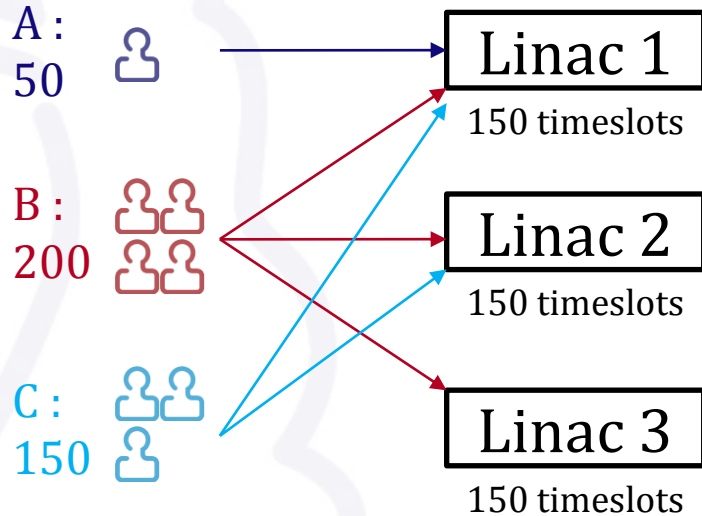
Preventing delays via proactive linac-capacity planning.



- When can capacity planning go wrong?
- What can we do about it?
- What benefits can in-advance planning have?
- Conclusions

WHEN CAN CAPACITY PLANNING GO WRONG?

A small example...



Demand = 400 patients
 Supply = 450 linac-timeslots
 Demand/Supply Ratio = 89%

If all patients arrive at the same time:

Care Plan →	A	B	C	Total	Unused Cap.
Linac 1	50	100	-	150	0
Linac 2	-	-	150	150	0
Linac 3	-	100	-	100	-50
Started	50	200	150	400	-
Delayed	0	0	0	0	-

If all 'B' arrive 1st, 'A' 2nd and 'C' 3rd:

Care Plan →	A	B	C	Total	Unused Cap.
Linac 1	-	150	-	150	0
Linac 2	-	50	100	150	0
Linac 3	-	-	-	100	-150
Started	0	200	100	400	-
Delayed	-50	0	-50	-100	-

WHEN CAN CAPACITY PLANNING GO WRONG?

Our hypotheses...

When there is:

- High uncertainty in the day-to-day arrival of all patients
- Highly constrained group of linacs
- High 'demand/supply' ratio

In the NKI-AVL:

- One care plan has 1 and other 1300 patients per year.
- Some care plans can be treated in 2 and others in 8 linacs.
- Patient-fractions use 90% of the linac-time per year.



AGENDA

Preventing delays via proactive linac-capacity planning.



- When can capacity planning go wrong?
- What can we do about it?
- What benefits can in-advance planning have?
- Conclusions



AGENDA

Preventing delays via proactive linac-capacity planning.



- When can capacity planning go wrong?
- **What can we do about it?**
- What benefits can in-advance planning have?
- Conclusions

WHAT CAN WE DO ABOUT IT?

A combinatorial optimization model [1/2]:



	$m1$				$m2$...				M			
TS↓	1	2	...	\mathcal{D}	1	2	...	\mathcal{D}	1	2	...	\mathcal{D}	1	2	...	\mathcal{D}
1																
2																
3																
...																
\mathcal{T}																

s_g
 α_g
 $f_{g,m} \in \{0,1\}$

$m \in \mathcal{M}$
 $t \in \mathcal{T}$
 $d \in \mathcal{D}$

WHAT CAN WE DO ABOUT IT?

A combinatorial optimization model [2/2]:

$$\min Z = \sum_{g \in \mathcal{G}} \alpha_g \cdot \underbrace{\mathbb{E}^{\mathcal{D}}[\mathcal{F}_g(x)]}_{\text{Unclosed form}}$$

$$x = \begin{bmatrix} V_{1,1} & V_{1,2} & \cdots & V_{1,m} \\ V_{2,1} & V_{2,2} & \cdots & V_{2,m} \\ \vdots & \vdots & \ddots & \vdots \\ V_{g,1} & V_{g,2} & \cdots & V_{g,m} \end{bmatrix}$$

$$x \in \mathcal{X}$$

What we can do is:

- Translate the process into mathematical programming,
- Solve the model (!) to get a good plan.

$$\begin{aligned} \mathcal{O}(w) &= \sum_{g \in \mathcal{G}} \left[\alpha_g^{\text{wait}} \cdot \sum_{p \in \mathcal{W}} \left(\underbrace{\sum (d - a_p) \cdot b_{p,g} \cdot X_{p,d}^{\text{start}}}_{\text{Access time of patient } p} \right) \right] \\ \text{s.t.} \quad & \sum_g \sum_p \sum_t b_{p,g} \cdot X_{p,m,t,d} \leq V_{g,m} \quad \forall m, d \\ & X_{p,m,t,d} \leq f_{g,m} \quad \forall m, t, d, p, g | b_{p,g} = 1 \\ & \sum_p X_{p,m,t,d} + \sum_q r_{q,m,t,d} \leq 1 \quad \forall m, t, d \\ & \sum_{m,t} X_{p,m,t,d} \leq 1 \quad \forall p, d \\ & \sum_{m,t,d} X_{p,m,t,d} = s_g \cdot \sum_d X_{p,d}^{\text{start}} \quad \forall p, g | b_{p,g} = 1 \\ & \sum_{t,d} X_{p,m,t,d} \leq s_g \cdot X_{p,m}^{\text{linac}} \quad \forall m, p, g | b_{p,g} = 1 \\ & \sum_{m' \in \mathcal{M} \setminus \{m\}, t, d} X_{p,m',t,d} \leq s_g \cdot (1 - X_{p,m}^{\text{linac}}) \quad \forall m, p, g | b_{p,g} = 1 \\ & \sum_d X_{p,d}^{\text{start}} \leq 1 \quad \forall p \\ & \sum_{d=d}^{d+s_g-1} \sum_{m,t} X_{p,m,t,d} \geq s_g \cdot X_{p,d}^{\text{start}} \quad \forall p, d, g | b_{p,g} = 1 \\ & \text{All } X_{p,m,t,d}, X_{p,d}^{\text{start}}, X_{p,m}^{\text{linac}} \in \{0,1\} \end{aligned}$$



WHAT CAN WE DO ABOUT IT?

In a nutshell...

- Allocate capacity in advance (*tactical planning*) such that the expected access time is minimized.

ProaRT

Preventing delays via proactive linac-capacity planning.



Tactical allocation (ProaRT's table):

Patients	Linac 1	Linac 2	Linac 3
Type 1	25	16	7
Type 2	12	0	10
Type 3	8	3	17
Type 4	12	0	18
Type 5	6	5	14

→ *ProaRT's operational scheduling:*

- A patient is scheduled, upon arrival, in the *earliest* available linac that:
 - (1) is treating less patients than the *maximum given by ProaRT's table*,
 - (2) has the least patients (from all types) planned compared to other linacs.



AGENDA

Preventing delays via proactive linac-capacity planning.



- When can capacity planning go wrong?
- **What can we do about it?**
- What benefits can in-advance planning have?
- Conclusions



AGENDA

Preventing delays via proactive linac-capacity planning.

- When can capacity planning go wrong?
- What can we do about it?
- **What benefits can in-advance planning have?**
- Conclusions



WHAT BENEFITS CAN IN-ADVANCE PLANNING HAVE?

Our theoretical experiments

Three levels:

- **(C) Critical**
- **(N) Normal** (*NKI-AVL based*) →
- **(R) Relaxed**

Performance:

*Weighted sum of access times
for a year.*

All levels:

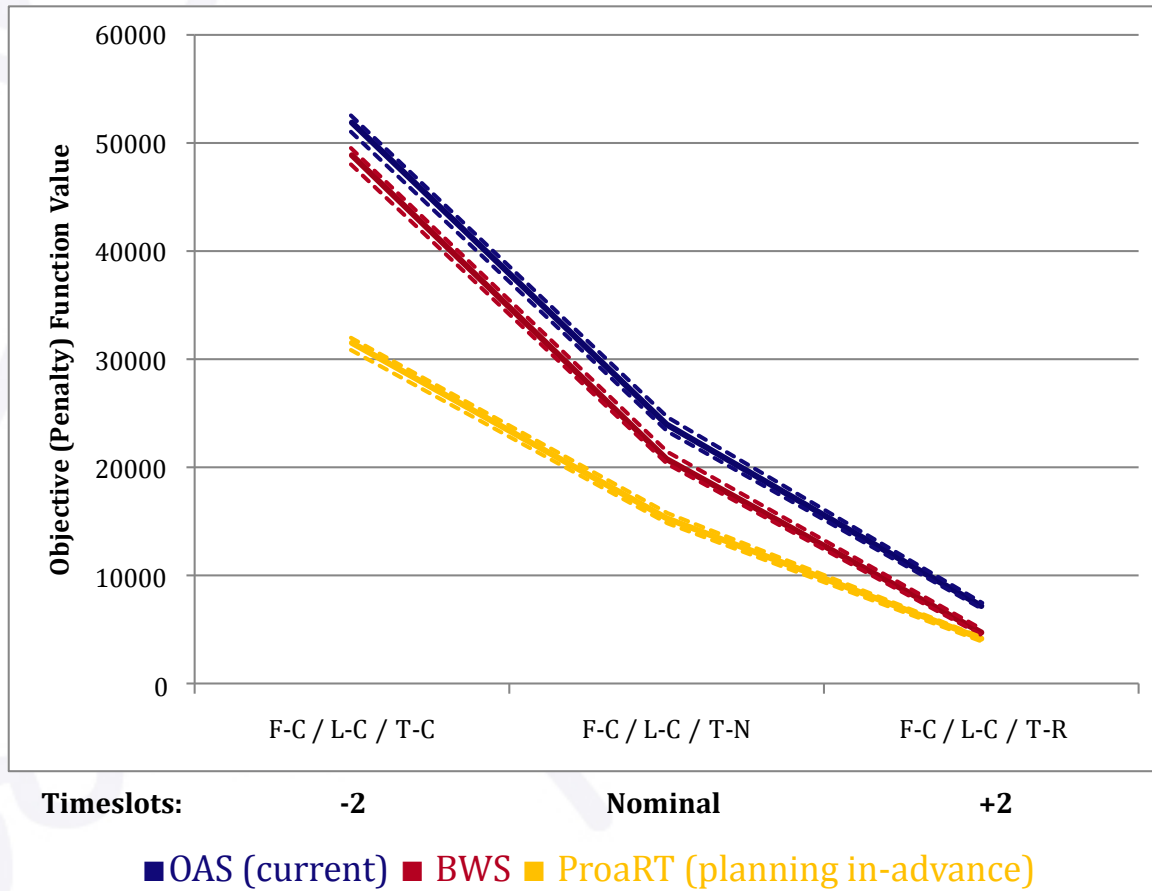
- 16 categories
- 8 linacs

On the normal level:

- Linac feasibility of 63%
- Demand/Supply ratio of 89%
- Patient-fraction distribution of 2x15%, 4x10%, 10x3%

WHAT BENEFITS CAN IN-ADVANCE PLANNING HAVE?

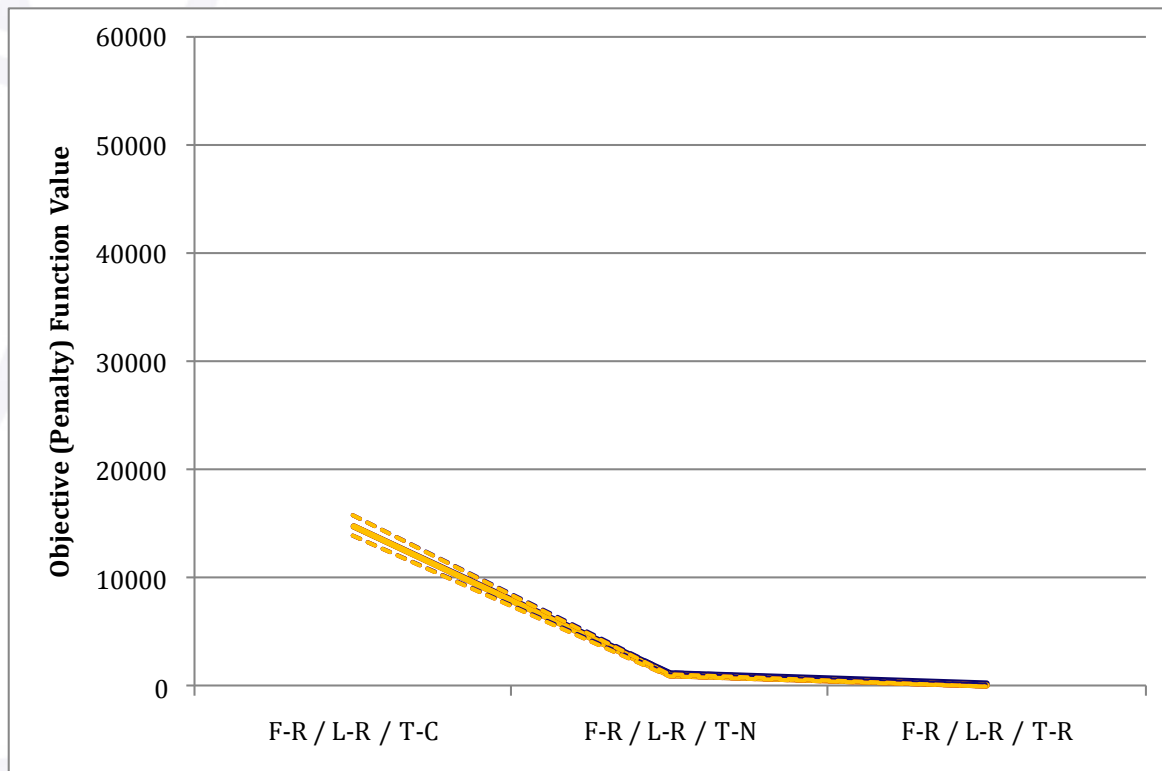
Our theoretical results [1/2]



- *Critical Linacs (L-C):*
Patients can be treated, on average, in 50% of the linacs.
- *Critical Fractions (F-C):*
80% of the total fractions given are to 20% of the care plans (patient-types).

WHAT BENEFITS CAN IN-ADVANCE PLANNING HAVE?

Our theoretical results [2/2]



Timeslots:

-2

Nominal

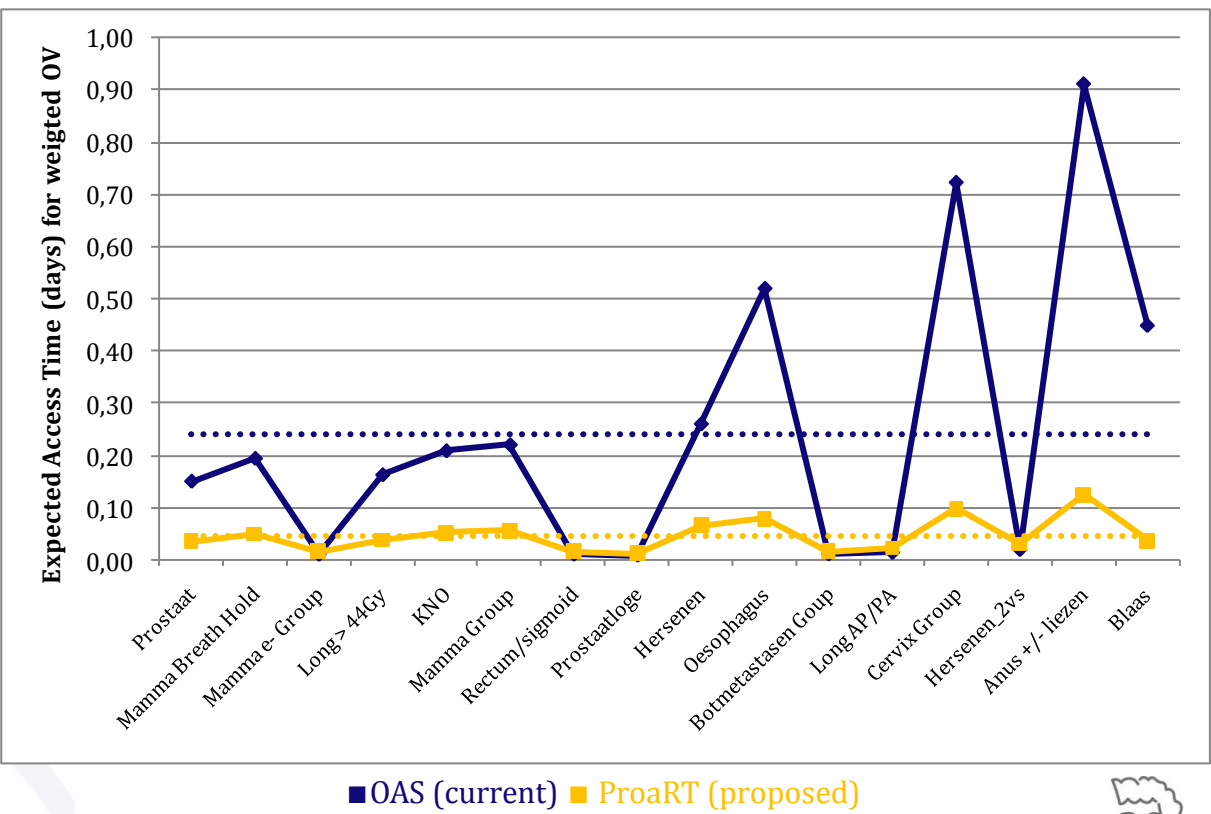
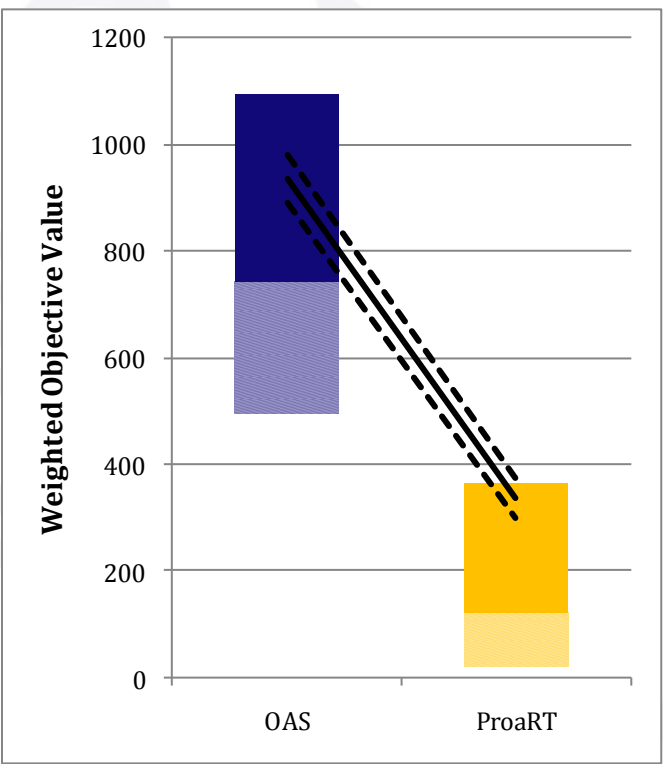
+2

■ OAS (current) ■ BWS ■ ProaRT (planning in-advance)

- *Relaxed* Linacs (L-R):
Patients can be treated, on average, in 75% of the linacs..
- *Relaxed* Fractions (F-R):
All care plans have the same total fractions given.

WHAT BENEFITS CAN IN-ADVANCE PLANNING HAVE?

Current situation in the NKI-AVL





AGENDA

Preventing delays via proactive linac-capacity planning.



- When can capacity planning go wrong?
- What can we do about it?
- **What benefits can in-advance planning have?**
- Conclusions



AGENDA

Preventing delays via proactive linac-capacity planning.

- When can capacity planning go wrong?
- What can we do about it?
- What benefits can in-advance planning have?
- **Conclusions**



CONCLUSIONS

Delays can be prevented by planning in-advance (e.g. via ProaRT).

- For 'critical' and large radiotherapy departments, planning in-advance makes a significant and positive difference.
- On average, linac-capacity is not the bottleneck at the NKI-AVL's RT Process (access time is of 0.24 days). Nevertheless, planning it in-advance can help decrease access time for the current (down to 0.05 days) and future situations.
- Further logistical research in the entire chain of the radiotherapy process can *help cancer patients get treated at the earliest opportunity.*

Thanks for your attention!

Arturo E. Pérez Rivera

PhD student at NKI-AVL
T: +31 20 512 9033
E: a.perez@nki.nl



NKI-AVL



The Netherlands Cancer Institute
Antoni van Leeuwenhoek Hospital

Questions?

Arturo E. Pérez Rivera

PhD student at NKI-AVL
T: +31 20 512 9033
E: a.perez@nki.nl

